

Connect for Excellence.

Cargill/Nutrena feed mill, West Branch, Iowa
1985 AFIA Feed Mill of the Year

Pennent™ was developed specifically to assist feed mill managers to improve mill efficiency by closely managing processes and production costs. Numerous Cargill mills have earned honors due its people engaging the tools within the Pennent™ system.

Best of the Best

Cargill North American Mills Regularly Honored

Cargill operations throughout North American have received high honors among peers within the feed mill industry. Use of the Pennent™ system helped the mill manager deliver the winning advantage.



The American Feed Industry Association (AFIA) is the world's largest organization devoted exclusively to representing the animal feed industry. AFIA conducts the prestigious Feed Mill of the Year award in conjunction with the leading feed industry trade journal, *Feedstuffs* magazine.

The program is designed to recognize overall excellence in feed manufacturing operations in the areas of increased safety, improved quality, regulatory compliance, operating efficiencies and food safety.

Since the award was launched in 1985, Cargill has won more first place and runner up Feed Mill of the Year awards than any other company in the industry.

How Pennent™ Helped These Award-Winning Plants

AFIA winners must place very high among their competitive peers in all operational areas. Winning mills operated by Cargill used Pennent™ components to:

- More effectively produce customized feeding programs for improved customer service
- Better manage equipment to reduce potential for safety issues – one Cargill plant winner boasted more than one million hours with no lost time accidents
- Increase efficiency through improved management of real-time operations to save energy and control shrink

The common thread is access to better operational and predictive data to help plant managers be their best.

Winning Mills, Common Thread

The Pennent™ system helps improve your mill's production efficiency by closely managing daily and monthly production costs. Track and analyze data to identify efficiency-building opportunities at your location.

For more information and to discover how Pennent™ can improve mill efficiency and costs, connect to www.pennent.com.

Achieving Mill Excellence

Cargill AFIA Feed Mill of the Year Honorees:

Martinsburg, PA
2008 Feed Mill of the Year

Giddings, TX
2006 Feed Mill of the Year

Arkona, Ontario
2001 Feed Mill of the Year

New Richland, MN
1997 Feed Mill of the Year

Swanton, VT
1994 Feed Mill of the Year

Giddings, TX
1991 Feed Mill of the Year

West Branch, IA
1985 Feed Mill of the Year



Cargill feed mill, Swanton, Vermont

"As a manager, the Pennent™ system is a valuable tool to recap what we did yesterday and what we can do tomorrow. Pennent™ encourages us to challenge every process for peak performance, each and every day."

John Jones
Cargill Production Manager